

FINANCIAL STATEMENT AUDIT REPORT OF
PARTNERS FOR CHILDREN & FAMILIES, INC.
CARTHAGE, NORTH CAROLINA
FOR THE YEAR ENDED JUNE 30, 2025

BOARD OF DIRECTORS
LINDA M. PARSONS, BOARD CHAIR

ADMINISTRATIVE OFFICER
STUART L. MILLS, EXECUTIVE DIRECTOR

Partners for Children & Families, Inc.

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Independent Auditor's Report

To Board Members of
Partners for Children & Families, Inc.
Carthage, North Carolina

Report on the Audit of the Financial Statements

Opinion

We have audited the accompanying financial statements of Partners for Children & Families, Inc., which comprise the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as of and for the year ended June 30, 2025, and the related Statement of Functional Expenditures - Modified Cash Basis for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the Statement of Receipts, Expenditures and Net Assets - Modified Cash Basis of Partners for Children & Families, Inc. as of and for the year ended June 30, 2025, and the Statement of Functional Expenditures - Modified Cash Basis for the year then ended in accordance with the modified cash basis of accounting described in Note 1.

Basis for Opinion

We conducted our audit in accordance with auditing standards generally accepted in the United States of America ("GAAS") and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of Partners for Children & Families, Inc., and to meet our other ethical responsibilities, in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Emphasis of Matter - Basis of Accounting

We draw attention to Note 1 of the financial statements, which describes the basis of accounting. The financial statements are prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America. Our opinion is not modified with respect to this matter.

Responsibilities of Management for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the modified cash basis of accounting described in Note 1, and for determining that the modified cash basis of accounting is an acceptable basis for the preparation of the financial statements in the circumstances. Management is also responsible for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about Partners for Children & Families, Inc.'s ability to continue as a going concern for one year after the date that the financial statements are available to be issued.

Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with GAAS and *Government Auditing Standards* will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control. Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with GAAS and *Government Auditing Standards*, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of Partners for Children & Families, Inc.'s internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about Partners for Children & Families, Inc.'s ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control-related matters that we identified during the audit.

Supplementary Information

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The accompanying supplementary information in Schedule 2 on page 20 and Schedule 5 on page 23 is presented for purposes of additional analysis as required by the North Carolina Office of the State Auditor, and is not a required part of the financial statements. In accordance with auditing standards generally accepted in the United States of America, we have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion or provide any assurance on Schedules 2 and 5.

The accompanying supplementary information in Schedules 1, 3, and 4 on pages 19, 21, and 22 is presented for purposes of additional analysis and is not a required part of the financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the financial statements. The information has been subjected to the auditing procedures applied in the audit of the financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the financial statements or the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the financial statements as a whole.

Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 17, 2025, on our consideration of Partners for Children & Families, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements, and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Partners for Children & Families, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Partners for Children & Families, Inc.'s internal control over financial reporting and compliance.



Charlotte, North Carolina
September 17, 2025

Partners for Children & Families, Inc.
Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis
For the Year Ended June 30, 2025

Exhibit A

	Without Donor Restrictions	With Donor Restrictions	Total Funds
Receipts:			
State Awards and Contracts	\$ 868,830	\$ 2,107	\$ 870,937
Federal Awards	390,092	-	390,092
Private Contributions	70,698	12,064	82,762
Special Fundraising Events	11,639	-	11,639
Sales Tax Refunds	3,424	-	3,424
Other Receipts	23,076	-	23,076
Total Receipts	1,367,759	14,171	1,381,930
Net Assets Released from Restrictions:			
Satisfaction of Program Restrictions	65,060	(65,060)	-
	1,432,819	(50,889)	1,381,930
Expenditures:			
Programs:			
Child Care and Education Affordability	48,583	-	48,583
Child Care and Education Quality	222,726	-	222,726
Family Support	251,484	-	251,484
Health and Safety	480,736	-	480,736
NC Pre-K	120,000	-	120,000
Support:			
Fundraising	54,095	-	54,095
Management and General	111,279	-	111,279
Program Planning, Coordination and Evaluation	106,994	-	106,994
Other:			
Sales Tax Paid	4,587	-	4,587
Total Expenditures	1,400,484	-	1,400,484
Excess (Deficiency) of Receipts Over Expenditures	32,335	(50,889)	(18,554)
Net Assets at Beginning of Year	19,405	134,976	154,381
Net Assets at End of Year	\$ 51,740	\$ 84,087	\$ 135,827
Net Assets Consisted of:			
Cash and Cash Equivalents	\$ 106,093	\$ 84,087	\$ 190,180
	106,093	84,087	190,180
Less: Due to State	54,353	-	54,353
Total Net Assets	\$ 51,740	\$ 84,087	\$ 135,827

The Accompanying Notes are an Integral Part of the Financial Statements.

Partners for Children & Families, Inc.
Statement of Functional Expenditures - Modified Cash Basis
For the Year Ended June 30, 2025

Exhibit B

	<u>Total</u>	<u>Personnel</u>	<u>Contracted Services</u>	<u>Supplies and Materials</u>	<u>Other Operating Expenditures</u>	<u>Fixed Charges and Other Expenditures</u>	<u>Property and Equipment Outlay</u>	<u>Services/ Contracts/ Grants</u>
Smart Start Fund:								
Programs:								
Child Care and Education Affordability	\$ 15,305	\$ 15,125	\$ -	\$ -	\$ 180	\$ -	\$ -	\$ -
Child Care and Education Quality	168,548	108,341	-	2,516	24,968	24,964	7,759	-
Family Support	186,747	135,285	-	9,727	16,040	16,496	9,079	120
Health and Safety	88,910	-	-	-	-	-	-	88,910
NC Pre-K	120,000	-	-	-	-	-	-	120,000
	<u>579,510</u>	<u>258,751</u>	<u>-</u>	<u>12,243</u>	<u>41,188</u>	<u>41,460</u>	<u>16,838</u>	<u>209,030</u>
Support:								
Fundraising	54,095	44,917	-	320	3,831	5,027	-	-
Management and General	93,688	63,100	8,344	3,555	5,270	11,902	1,517	-
Program Planning, Coordination and Evaluation	106,994	86,663	-	239	6,631	10,125	3,336	-
	<u>254,777</u>	<u>194,680</u>	<u>8,344</u>	<u>4,114</u>	<u>15,732</u>	<u>27,054</u>	<u>4,853</u>	<u>-</u>
Total Smart Start Fund Expenditures	<u>\$ 834,287</u>	<u>\$ 453,431</u>	<u>\$ 8,344</u>	<u>\$ 16,357</u>	<u>\$ 56,920</u>	<u>\$ 68,514</u>	<u>\$ 21,691</u>	<u>\$ 209,030</u>
Other Funds:								
Programs:								
Child Care and Education Affordability	\$ 33,278	\$ 33,278	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Child Care and Education Quality	54,178	51,479	-	221	2,290	152	-	36
Family Support	64,737	37,017	4,559	1,701	6,576	-	-	14,884
Health and Safety	391,826	66,922	-	3,176	8,887	2,719	5,628	304,494
	<u>544,019</u>	<u>188,696</u>	<u>4,559</u>	<u>5,098</u>	<u>17,753</u>	<u>2,871</u>	<u>5,628</u>	<u>319,414</u>
Support:								
Management and General	17,591	7,177	3,000	1,506	3,600	618	806	884
	<u>17,591</u>	<u>7,177</u>	<u>3,000</u>	<u>1,506</u>	<u>3,600</u>	<u>618</u>	<u>806</u>	<u>884</u>
Other:								
Sales Tax Paid	4,587	-	-	4,587	-	-	-	-
	<u>4,587</u>	<u>-</u>	<u>-</u>	<u>4,587</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
Total Other Funds Expenditures	<u>\$ 566,197</u>	<u>\$ 195,873</u>	<u>\$ 7,559</u>	<u>\$ 11,191</u>	<u>\$ 21,353</u>	<u>\$ 3,489</u>	<u>\$ 6,434</u>	<u>\$ 320,298</u>

The Accompanying Notes are an Integral Part of the Financial Statements.

NOTE 1 - SIGNIFICANT ACCOUNTING POLICIES

- A. Organization and Purpose** - Partners for Children & Families, Inc. (the Moore County Partnership) is a legally separate nonprofit organization incorporated on August 8, 1994. The Moore County Partnership was established to develop and provide, through public and private means, early childhood education and developmental services for children and families. The Moore County Partnership is tax-exempt as an organization described in Section 501(c)(3) of the Internal Revenue Code.
- B. Basis of Presentation** - The accompanying financial statements present all funds for which the Moore County Partnership's Board of Directors is responsible. Pursuant to the provisions of Financial Accounting Standards Board's Accounting Standard for *Not-For-Profit Entities*, the accompanying financial statements present information according to two classes of net assets: without donor restrictions and with donor restrictions. Net assets without donor restrictions are the part of net assets not subject to donor-imposed restrictions (donors include other types of contributors, including makers of certain grants). Net assets with donor restrictions are the part of net assets subject to donor-imposed restrictions. As permitted by this Standard, contributions with donor restrictions received and expended in the same year are reported as receipts without donor restrictions rather than receipts with donor restrictions.

Contributions with donor restrictions that are not expended within the year received are reported as an increase in net assets with donor restrictions. When the restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as net assets released from restrictions.

- C. Basis of Accounting** - The accompanying financial statements were prepared on the modified cash basis of accounting. This basis differs from accounting principles generally accepted in the United States of America primarily because it recognizes long lived assets and other costs which benefit more than one period as expended in the year purchased; it recognizes revenue when received rather than when earned; and it recognizes expenditures when paid rather than when incurred.

However, unexpended advances to contractors that revert back to the State of North Carolina are recognized as a reduction to expenditures and an increase to net assets. In addition, amounts withheld from employee paychecks or other amounts received in an agency capacity are recorded as funds held for others. Additionally, Smart Start funds advanced to the Local Partnership that are unexpended and unearned at year end are recorded as funds Due to the State.

- D. Cash and Cash Equivalents** - This classification appears on the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis and includes all demand and savings accounts and certificates of deposit and other short-term investments with an original maturity of three months or less.
- E. Due to State** - The funding provided by the State of North Carolina for the Smart Start Initiative is funded on a cost-reimbursement basis. The money is earned to the extent of allowable costs incurred. Any unexpended funds as of June 30 are required to be reverted to The North Carolina Partnership for Children, Inc. to be returned to the State of North Carolina.
- F. Property and Equipment** - Under the modified cash basis of accounting, purchases of property and equipment are reported as expenditures in the year incurred. However, the Moore County Partnership is required by contract regulation to track and maintain property and equipment items as presented in Schedule 4 of this report. The Moore County Partnership has a policy to track purchases of property and equipment items with an individual cost of \$500 or more and an estimated useful life greater than one year. Such items are valued at their original purchase price, which may be different from their valuation as of June 30, 2025. Donated items are recorded on the property and equipment log at estimated fair market value at the date of donation, which is defined as the price that would be paid to acquire an asset with equivalent service capacity in an orderly market transaction at the acquisition date.
- G. Compensated Absences** - As a result of the use of the modified cash basis of accounting, liabilities related to accrued compensated absences are not recorded in the financial statements. Expenditures related to compensated absences are recorded when paid. The amount of accrued compensated absences for accumulated, unpaid leave that would be due to employees upon termination is reported as a commitment in Note 9.
- H. Use of Estimates** - The preparation of financial statements in conformity with the modified cash basis of accounting used by the Moore County Partnership requires management to make estimates and assumptions that affect certain reported amounts and disclosures (such as allocation of joint costs); accordingly, actual results could differ from those estimates. It is management's belief that these estimates are reasonable and fair.
- I. Qualifying Match and Contributions of Financial and Nonfinancial Assets** - The Moore County Partnership, in accordance with applicable Smart Start legislation, reports qualifying match provided at both the Partnership and the contractor level; the qualifying match is reported in supplemental Schedule 5. The match includes contributions of cash and other financial assets, and nonfinancial assets. Contributions of cash and other financial assets, received and expended at the Partnership level, are recognized as revenue when they are received and as expenditures when they are paid and are included in the modified cash basis financial statements. For valuation of contributions of other financial assets and nonfinancial assets, the Moore County Partnership utilizes fair value on the date of the gift. Nonfinancial assets could be donated equipment, supplies,

office space, or services. The Moore County Partnership also benefits from donor volunteer hours which do not require special expertise, but which are nonetheless central to the Moore County Partnership's operations. During the year ended June 30, 2025, the Moore County Partnership did not receive any contributions of other financial assets. Under the modified cash basis of accounting, the qualifying match reported on Schedule 5 for cash provided at the contractor level and for donated assets and services at both the Partnership and contractor levels is not recorded. See supplemental Schedule 5 for more information on the contributions of nonfinancial assets.

NOTE 2 - DEPOSITS

All funds of the Moore County Partnership are deposited with commercial banks and insured by the Federal Deposit Insurance Corporation (FDIC) up to \$250,000 per bank.

Deposits over insured amounts subjects the Moore County Partnership to a concentration of credit risk. At June 30, 2025, the Moore County Partnership's did not have any deposits uninsured by FDIC.

NOTE 3 - FUNDING FROM GRANT AWARDS AND CONTRACTS

Smart Start Program - The Moore County Partnership's major source of revenue and support is from the State of North Carolina based on cost-reimbursement contracts with The North Carolina Partnership for Children, Inc. (NCPC) for the Smart Start program. A significant reduction in the level of funding from the State could have an adverse effect on the operations of the Moore County Partnership and represents a concentration of credit risk as to the generation of revenue.

Associated with these contracts, the Moore County Partnership is responsible for developing a comprehensive, collaborative, long-range plan of services to children and families for the service-delivery area. During the year, the North Carolina Division of Health and Human Services (DHHS) entered into contracts with and made payments to service providers selected by the Moore County Partnership. These service provider contracts are not reflected on the accompanying financial statements. However, a summary of the service provider contracts entered into by DHHS is presented on Schedule 2 accompanying the financial statements.

The Moore County Partnership was awarded and has received \$888,640 under a current year Smart Start contract with NCPC. The unexpended balance of this contract is subject to reversion to the State. The Moore County Partnership refunded \$54,353 of this contract to the State based on financial status reports submitted to NCPC subsequent to June 30, 2025.

The Moore County Partnership expects to receive continued funding through new Smart Start contracts with the State.

Child Care Referral Program - The Moore County Partnership was awarded \$58,798 and received and expended \$29,399 in federal funds which passed through from the Cumberland County Partnership for Children, Inc. to support

childcare referral services. The term of the grant is July 1, 2023 through June 30, 2025.

The Moore County Partnership expects to receive continued funding from the Partnership for Children of Cumberland County, Inc.

Child and Adult Care Food Program - Another major source of revenue and support for the Moore County Partnership was from the Child and Adult Care Food Program based on a cost-reimbursement contract. A significant reduction in the level of this funding could have an adverse effect on the operations of the Moore County Partnership and represents a concentration of credit risk as to the generation of revenue. The Moore County Partnership received \$214,407 and expended \$234,704 under a current year agreement. The Moore County Partnership also received \$114,342 and expended \$88,381 under a prior year agreement during the year ended June 30, 2025.

The Moore County Partnership expects to receive continued funding from the Child and Adult Care Food Program.

Positive Childhood Alliance Grant - The Moore County Partnership was awarded \$50,000 from the Positive Childhood Alliance North Carolina, Inc. (PCA) for the purpose of improving its Family Resource Center. The Moore County Partnership was awarded \$50,000, received \$31,944 and expended \$50,000 during the year ended June 30, 2025.

The Moore County Partnership does not expect to receive continued PCA funding in subsequent years.

Dolly Parton's Imagination Library Expansion Grant - The Moore County Partnership was awarded funds under Dolly Parton Imaginary Library Expansion Grant (DPIL) with NCPC. The term of the grant is July 1, 2023 through June 30, 2025 and the award amount consists of carry forward funds as of June 30, 2023 plus \$19,300 for a total amount of \$23,996. During the year ended June 30, 2025, Moore County Partnership received \$9,650 and expended \$18,503. As allowed by program regulation, the unexpended balance of the current year contract is available for carry-forward to the subsequent year.

The Moore County Partnership expects to receive continued funding through the current DPIL contract with NCPC.

Tri-Share Child Care Pilot Program - The Moore County Partnership received revenue and support from the Tri-Share Child Care Pilot Program contract with NCPC. The Moore County Partnership was awarded \$51,000, received \$27,000 and expended \$33,281 under a current year contract during the year ended June 30, 2025.

The Moore County Partnership expects to receive continued funding in the subsequent year future contracts with NCPC, but the amount of the funds received may be reduced significantly.

Office of State Budget and Management Grant - The Moore County Partnership received revenue and support from the Office of State Budget and Management Grant contract with NC Office of State Budget and Management.

The term of the grant is July 1, 2023 through June 30, 2026. The Moore County Partnership was awarded and received \$100,000 in a prior year and expended \$33,084 during the year ended June 30, 2025.

The Moore County Partnership does not expect to receive continued OSBM funding in the subsequent year under future contracts.

NOTE 4 - RELATED PARTY TRANSACTIONS

Service Provider Contracts with Board Member Organizations - The board members of the Moore County Partnership are representative of various organizations that benefit from actions taken by the Board. It is the policy of the Moore County Partnership that board members not be involved with decisions regarding organizations they represent. Schedule 2 identifies contracts entered into by DHHS with board member organizations for activities funded by the Moore County Partnership's Smart Start allocation.

NOTE 5 - FUNCTIONAL EXPENDITURES

The costs of providing the various programs and activities have been summarized on a functional basis in the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis. Also, the Statement of Functional Expenditures - Modified Cash Basis, provides detail of the functional costs by their natural classification. Following are the services associated with the functional categories presented in the accompanying financial statements and the methods utilized to allocate joint cost:

A. Program Functions

Child Care and Education Affordability - Used to account for service activities associated with State subsidy contract and services support (Division of Child Development and Early Education) [DCDEE], Head Start wraparound/extended day, dual subsidy and dual subsidy administration. Head Start classrooms and coordination, child care transportation for subsidized children, part-day subsidy programs, subsidy preschool classes and public pre-K subsidy. Also, support for part-day programs for children not in full time care.

Child Care and Education Quality - Used to account for service activities including or associated with child care resource and referral, professional development, provider training, learning materials and teaching aids and curriculum enhancements.

Family Support - Used to account for service activities including or associated with ongoing parenting education, general family support, literacy projects, community systems building and public awareness.

Health and Safety - Used to account for service activities including or associated with child care health consultations.

NC Pre-K - Used to account for development and implementation of NC Pre-K prekindergarten program for four-year-olds. The goal is to provide quality prekindergarten services in order to enhance kindergarten readiness.

B. Support Functions

Fundraising - Expenditures that are incurred in inducing others to contribute money, securities, time, materials, or facilities for which the contributor will receive no direct economic benefit.

Management and General - Expenditures that are not identifiable with a single program or fund-raising activity but are indispensable to the conduct of those activities and to an organization's existence, including expenditures for the overall direction of the organization, its general board activities, business management, general recordkeeping, budgeting, and related purposes.

Program Planning, Coordination and Evaluation - Expenditures that are incurred to coordinate the policies, procedures, and daily practices of service delivery. Also, costs associated with monitoring in-house and direct service provider activities as to the delivery of services and adherence to the specific terms and conditions of the contracts.

C. Allocation of Joint Costs

Expenditures benefiting more than one purpose were allocated as follows:

Salaries and Benefits - Direct allocation based on employee time reports.

Other Costs - Other costs including occupancy cost (rent, utilities and maintenance), supplies and materials, and communication costs (telephone and printing) were indirectly allocated based on estimates of utilization.

NOTE 6 - LEASE OBLIGATIONS

Future minimum lease payments under non-cancelable operating leases consist of the following at June 30, 2025:

<u>Fiscal Year</u>	<u>Operating Leases</u>
2026	\$ 63,000
2027	<u>15,750</u>
Total Minimum Lease Payments	<u><u>\$ 78,750</u></u>

Rental expense for all operating leases during the year was \$62,250.

NOTE 7 - PENSION PLAN

IRC Section 403(b) Plan - All permanent employees who are at least half time can participate in a tax sheltered annuity plan (Plan) created under Internal Revenue Code Section 403(b). The employee's eligible contributions, made through salary reduction agreements, are exempt from federal and State income taxes until the annuity is received or the contributions are withdrawn. These Plans are exclusively for employees of universities and certain charitable and

other nonprofit organizations. All costs of administering and funding these Plans are the responsibility of the Plan participants. No costs were incurred by the Moore County Partnership.

NOTE 8 - RISK MANAGEMENT

The Moore County Partnership is exposed to various risks of loss related to torts, theft of, damage to, or destruction of assets; errors and omissions; injuries to employees; employees' health and life; and natural disasters. The Moore County Partnership manages these various risks of loss as follows:

<u>Type of Loss</u>	<u>Method Managed</u>	<u>Risk of Loss Retained</u>
Torts, errors and omissions, health and life	Purchased commercial insurance	None
Workers Compensation - employee injuries	Purchased commercial insurance	None
Physical property loss and natural disasters	Purchased commercial insurance	None

Management believes such coverage is sufficient to preclude any significant losses to the Moore County Partnership. Settled claims have not exceeded this insurance coverage in any of the past three fiscal years.

NOTE 9 - COMMITMENTS AND CONTINGENCIES

Compensated Absences - As a result of the Moore County Partnership's use of the modified cash basis of accounting, accrued liabilities related to compensated absences (vacation only; sick leave does not vest) and any employer-related costs earned and unpaid, are not reflected in the financial statements. The compensated absences commitment for vacation leave at June 30, 2025 is \$15,663. No funds or reservation of net assets has been made for this commitment.

NOTE 10 - RESTRICTIONS ON NET ASSETS

A. Net Assets With Donor Restrictions - Net assets with donor restrictions at June 30, 2025 are restricted for the following purposes:

Purpose	Amount
NC Pre-K, CCRR, Land Trust	\$ 66,916
Farm to ECE	259
Positive Parenting Program	702
Summer Reading Stations	8,475
Dolly Parton Imagination Library Program	4,735
Data Informed Strategic Planning	3,000
	<u>\$ 84,087</u>

B. Net Assets Released From Donor Restrictions - Net assets were released from donor restrictions during the fiscal year ended June 30, 2025 by incurring expenditures satisfying the restricted purposes as follows:

Purpose	Amount
NC Pre-K, CCRR, Land Trust	\$ 33,084
Positive Parenting Program	852
Summer Reading Stations	8,591
Dolly Parton Imagination Library Program	10,960
Tri Share Program	6,281
PDG FEL	1,814
New Books/Good Looks Program	3,423
Other Improvements	55
	<u>\$ 65,060</u>

NOTE 11 - BOARD DESIGNATED FUNDS

Occasionally, the Moore County Partnership's Board designates a portion of financial assets for various programs. In the event of an unanticipated liquidity need, the Moore County Partnership's Board could use these designated financial assets to meet unanticipated liquidity needs. At June 30, 2025, the Moore County Partnership had Board designated funds of \$35,000.

NOTE 12 - FINANCIAL ASSETS AVAILABLE TO MEET CASH NEEDS

The following reflects the Moore County Partnership's financial assets as of June 30, 2025 reduced by amounts not available for general use because of contractual or donor-imposed restrictions within one year of June 30, 2025:

Financial assets at year-end	\$ 135,827
Less those unavailable for general expenditures within one year due to:	
Contractual or donor-imposed restrictions:	
Restricted by donor with time and purpose restrictions (See Note 10A)	(84,087)
Board Designations: (see Note 11)	<u>(35,000)</u>
Financial assets available to meet cash needs for general expenditures within one year	<u>\$ 16,740</u>

The Moore County Partnership is supported by contributions with donor restrictions. Because a donor's restriction requires resources to be used in a particular manner or in a future period, the Moore County Partnership must maintain sufficient resources to meet these responsibilities to its donors. Thus, financial assets may not be available for general expenditures within one year.

As part of the Moore County Partnership's liquidity management, a policy has been developed to ensure that sufficient resources are available to meet these obligations. In the event of an unanticipated liquidity need, the Moore County Partnership has a \$10,000 line of credit with an interest rate of 16.40% with Truist Bank or may draw upon the board designated funds. As of June 30, 2025, no amount is outstanding on the line of credit.

NOTE 13 - INCOME TAXES

The Moore County Partnership is exempt from payment of income taxes under the provision of Section 501(c)(3) of the Internal Revenue Code, except to the extent of taxes on any unrelated business income.

FASB ASC 740 provides guidance for how uncertain tax positions should be recognized, measured, presented and disclosed in the financial statements. FASB ASC 740 requires the evaluation of tax positions taken or expected to be taken in the course of preparing financial statements to determine whether the tax positions are "more-likely-than-not" to be sustained by the applicable tax authority. Management has analyzed the tax positions taken by the Moore County Partnership and has concluded that, as of June 30, 2025, there are no uncertain tax positions taken or expected to be taken that would require recognition or disclosure in the financial statements.

Income tax returns for 2022 through 2024 remain open to examination by the tax authorities.

NOTE 14 - SUBSEQUENT EVENTS

The Moore County Partnership has evaluated events and transactions that occurred between June 30, 2025 and September 17, 2025, which is the date the financial statements were available to be issued, for possible recognition or disclosure in the financial statements. Events or transactions that provided evidence about conditions that did not exist at June 30, 2025 but arose before the financial statements were available to be issued have not been recognized in the financial statements for the year ended June 30, 2025.

This information is an integral part of the financial statements.

SUPPLEMENTARY INFORMATION

Partners for Children & Families, Inc.
Schedule of Contract and Grant Expenditures - Modified Cash Basis
For the Year Ended June 30, 2025

Schedule 1

Organization Name	Smart Start Funds		Other Funds	
	Amount Advanced	Refund Due	Amount Advanced	Refund Due
Organizations:				
FirstHealth of the Carolinas	\$ 88,910	\$ -	\$ 18,000	\$ -
Moore County Schools	120,000	-	-	-
	208,910	-	18,000	-
Individuals:				
Summer Reading Stations Giveaway	-	-	9,293	-
Participating Family Child Care Homes - Child and Adult Care Food Program	-	-	266,003	-
MISC - Non Cash Grants To Individuals	-	-	2,054	-
Good Looks, New Books Literacy Program	-	-	3,423	-
Community Outreach Stipends	120	-	-	-
Triple P Givaways/Parents	-	-	298	-
NC Farm to ECE - Nutrition & Physical Activity Program	-	-	507	-
Positive Childhood Non-cash Grants to Individuals	-	-	19,984	-
SS Advocates Giveaways	-	-	736	-
	120	-	302,298	-
	<u>\$ 209,030</u>	<u>\$ -</u>	<u>\$ 320,298</u>	<u>\$ -</u>

See Independent Auditor's Report.

Partners for Children & Families, Inc.
Schedule of State Level Service Provider Contracts (Unaudited)
For the Year Ended June 30, 2025

Schedule 2

Organization Name	DHHS Contracts
Moore County Department of Social Services - DCDEE Subsidy *	\$ 371,140
Child Care Services Association - WAGE\$	110,000
	<u>\$ 481,140</u>

The information on this schedule provides a listing of service provider contracts entered into by the North Carolina Department of Health and Human Services (DHHS) as described in Note 3 - Funding from Grant Awards and Contracts.

- * These organizations are represented on the Partnership's Board as described in Note 4 - Service Provider Contracts with Board Member Organizations.

Partners for Children & Families, Inc.
Schedule of Federal and State Awards - Modified Cash Basis
For the Year Ended June 30, 2025

Schedule 3

Federal/State Grantor/Pass-through Grantor/Program	Federal Assistance Listing Number	Contract Number	Receipts	Expenditures
Federal Awards:				
United States Department of Health and Human Services Pass-through from the North Carolina Department of Health and Human Services Division of Child Development and Early Education Pass-through from the Southwestern Child Development Commission, Inc.. (SWCDC) Pass-through from the Partnership for Children of Cumberland County, Inc. Child Care and Development Block Grant	93.575	SWCDC-005-24/25C-MR	\$ 29,399	\$ 29,399
United States Department of Agriculture Pass-through from the North Carolina Department of Health and Human Services Division of Public Health Women and Children's Health Services Child and Adult Care Food Program	10.558	8918	214,407	234,704
Child and Adult Care Food Program	10.558	8918	114,342	88,381
United States Department of Health and Human Services Administration for Children & Families (ACF) Pass-through from Positive Childhood Alliance North Carolina, Inc. Community-Based Child Abuse Prevention Grants	93.590	N/A	31,944	50,000
United States Department of Health and Human Services Pass-through from the North Carolina Department of Health and Human Services Division of Child Development and Early Education Pass-through from The North Carolina Partnership for Children, Inc. Every Student Succeeds Act/Preschool Development Grants	93.434	42375	-	1,814
Total Receipts and Expenditures of Federal Awards			<u>390,092</u>	<u>404,298</u>
State Awards:				
North Carolina Department of Health and Human Services Division of Child Development and Early Education Pass-through from The North Carolina Partnership for Children, Inc. Early Childhood Initiatives Program	*	N/A	834,287	834,287
Dolly Parton Imagination Library Expansion		N/A	9,650	18,503
Tri-Share Child Care Pilot Program		230:23/24-00846	27,000	33,281
North Carolina Office of State Budget and Management North Carolina Department of State Treasurer		43321	-	33,084
Total Receipts and Expenditures of State Awards			<u>870,937</u>	<u>919,155</u>
Total Receipts and Expenditures of Federal and State Awards			<u>\$ 1,261,029</u>	<u>\$ 1,323,453</u>

* Programs with compliance requirements that have a direct and material effect on the financial statements.

See Independent Auditor's Report.

Partners for Children & Families, Inc.
Schedule of Property and Equipment - Modified Cash Basis
For the Year Ended June 30, 2025

Schedule 4

Furniture and Noncomputer Equipment	\$ 48,856
Computer Equipment/Printers	32,016
Leasehold Improvements	815
Motor Vehicles	<u>66,364</u>
Total Property and Equipment	<u>\$ 148,051</u>

Note: The information on this schedule provides a summary of property and equipment with acquisition or donated cost of \$500 or more which were held by the Partnership at year end. The valuations represent historical cost. On the modified cash basis of accounting, these items are expensed in the year of purchase.

Partners for Children & Families, Inc.
Schedule of Qualifying Match (Non-GAAP) (Unaudited)
For the Year Ended June 30, 2025

Schedule 5

Match Provided at the Partnership Level:

Cash	\$ 76,449
Contributions of other nonfinancial assets	<u>131,347</u>
	<u>\$ 207,796</u>

Match Provided at the Contractor Level:

Cash	\$ -
Contributions of other nonfinancial assets	<u>10,691</u>
	<u>\$ 10,691</u>

Note: This schedule is presented in accordance with the program match requirement as provided for by North Carolina Session Law 2023-134, Section 9D.5(d). The match is comprised of both cash and contributions of nonfinancial assets. Only contributions of nonfinancial assets that are verifiable, quantifiable, and related to the Smart Start Program can be applied to the match requirement, including volunteer services. The law allows for volunteer services to be valued for match purposes, a concept that deviates from generally accepted accounting principles. This schedule identifies those amounts allowable for this partnership in meeting the statewide match requirement.

For the fiscal year ended June 30, 2025, Smart Start met the legislative statewide match requirement and will be waving penalties for local partnerships that do not meet their match requirement for the fiscal year ended June 30, 2025.

Independent Auditor's Report on Internal Control over Financial Reporting and on
Compliance and Other Matters Based on an Audit of Financial Statements
Performed in Accordance with *Government Auditing Standards*

To Board Members of
Partners for Children & Families, Inc.
Carthage, North Carolina

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Partners for Children & Families, Inc. (a nonprofit organization), which comprise the Statement of Receipts, Expenditures, and Net Assets - Modified Cash Basis as of and for the year ended June 30, 2025, and the related Statement of Functional Expenditures - Modified Cash Basis for the year then ended, and the related notes to the financial statements, and have issued our report thereon dated September 17, 2025.

As described in Note 1, the financial statements were prepared on the modified cash basis of accounting, which is a basis of accounting other than accounting principles generally accepted in the United States of America.

Report on Internal Control over Financial Reporting

In planning and performing our audit of the financial statements, we considered Partners for Children & Families, Inc.'s internal control over financial reporting as a basis for designing the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Partners for Children & Families, Inc.'s internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of Partners for Children & Families, Inc.'s internal control over financial reporting.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over financial reporting was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over financial reporting that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control over financial reporting that we consider to be material weaknesses. However, material weaknesses or significant deficiencies may exist that were not identified.

Report on Compliance and Other Matters

As part of obtaining reasonable assurance about whether Partners for Children & Families, Inc.'s financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the financial statements. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control over financial reporting or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control over financial reporting and compliance. Accordingly, this communication is not suitable for any other purpose.

A stylized, handwritten-style signature of 'CohnReznick LLP' in black ink.

Charlotte, North Carolina
September 17, 2025